Ecm 8879-TE

IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning 07/01/2021 and ending 06/30/2022

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer EIN or SSN TRUSTEES OF TRINITY COLLEGE, THE 06-0646927 Name and title of officer or person subject to tax P. DRAPEAU, AVP FINANCE Part I Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here > b Total revenue, if any (Form 990, Part VIII, column (A), line 12) 1b 252035420. 2a Form 990-EZ check here . . . > Form 1120-POL check here Form 990-PF check here . . . b Tax based on investment income (Form 990-PF, Part V, line 5). 4b Form 8868 check here... 5a Form 990-T check here . . . > b Total tax (Form 990-T, Part III, line 4) 6b Form 4720 check here... Form 5227 check here... b FMV of assets at end of tax year (Form 5227, Item D) 8b Form 5330 check here. . . . Form 8038-CP check here . . > b Amount of credit payment requested (Form 8038CP, Part III, line 22) .10b Part II Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that X I am an officer of the above entity or I am a person subject to tax with respect to (name of entity) $\underline{TRUSTEES}$ OF $\underline{TRINITY}$ COLLEGE, \underline{T} , (EIN) $\underline{06-0646927}$ and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X I authorize PRICEWATERHOUSECOOPERS LL to enter my PIN 3 8 as my signature ERO firm name Enter five numbers, but do not enter all zeros on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Signature of officer or person subject to tax Date > Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. 0 4 3 6 3 8 1 3 Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ▶

> **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

Form 8879-TE (2021)

_{Form} 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Department of the Treasury Internal Revenue Service

A F	For th	ie 2021	calendar year, or tax year beginning 07/01/2021 a	and ending			06/	/30/2022
_			C Name of organization		- 1	Employer iden	tifica	tion number
B	Check if	applicable:	TRUSTEES OF TRINITY COLLEGE, THE					
	Addi		Doing business as			06-0646	927	
		e change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E	Telephone nun	nber	
	Initia	al return	300 SUMMIT STREET			(860)29	7-2	2000
	Fina	I return/	City or town, state or province, country, and ZIP or foreign postal code			(000)		-
		inated inded	HARTFORD, CT 06106			Gross receipts	\$	695,442,060.
		lication	F Name and address of principal officer: JOANNE BERGER-SWEENE	v	_	(a) Is this a grou	_	
	pend	ding	Outhing Bender Sweeting	1		subordinates?		
_	Tou	xempt st	300 SUMMIT STREET, HARTFORD, CT 06106	507		(b) Are all subordin		list. See instructions
÷			The state of the s	527				
_	_	ite:	WWW.TRINCOLL.EDU	1		(c) Group exemp		
			nization: X Corporation Trust Association Other	L Year of	formatio	n: 1823 M S	tate	of legal domicile: CT
P	art l		mmary				_	<u>#</u>
	1	Briefly	describe the organization's mission or most significant activities: SEE SC	CHEDULE	0			· ·
Activities & Governance								
rna								
Ve	2		this box 🕨 🔲 if the organization discontinued its operations or disposed					
ŏ	3		er of voting members of the governing body (Part VI, line 1a)				3	34
ŝ	4		er of independent voting members of the governing body (Part VI, line 1b)				4	33
ìŧi	5		number of individuals employed in calendar year 2021 (Part V, line 2a)				5	1,734
냚	6	Total	number of volunteers (estimate if necessary)				6	500
4	7a	Total	unrelated business revenue from Part VIII, column (C), line 12				7a	153,474.
	b	Net ur	nrelated business taxable income from Form 990-T, Part I, line 11				7b	NONE
						Prior Year		Current Year
ø	8	Contri	butions and grants (Part VIII, line 1h)			30,521,14		34,659,094.
Revenue	9	Progra	am service revenue (Part VIII, line 2g)		14	9,302,35	6.	161,276,307.
ě	10		ment income (Part VIII, column (A), lines 3, 4, and 7d)		6	6,303,35	8.	52,428,959.
œ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			2,973,57	3.	3,671,060.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	20 2 0 5 000	24	9,100,43	2.	252,035,420.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)			51,787,11		65,066,880.
	14		its paid to or for members (Part IX, column (A), line 4)				NE	NONE
un.	46		es, other compensation, employee benefits (Part IX, column (A), lines 5-10).		6	59,168,17	_	73,927,732.
Expenses	16a		ssional fundraising fees (Part IX, column (A), line 11e)				NE	NONE
per	h		fundraising expenses (Part IX, column (D), line 25) 5, 927, 197					
ŭ	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		-	9,306,53	3	93,185,486.
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			0,261,82		232,180,098.
			nue less expenses. Subtract line 18 from line 12	ALL IN A SECURE		88,838,60	_	19,855,322.
- S	19	Kevei	tue less expenses. Subtract line to from line 12	••••		ng of Current Y		End of Year
sts	20 21 22	T-4-1					_	
Sala	20		assets (Part X, line 16)		_	8,089,79		1,162,274,753.
et d	21		liabilities (Part X, line 26)			8,710,09		220,655,902.
			ssets or fund balances. Subtract line 21 from line 20,		94	9,379,69	٥.	941,618,851.
_	rt II		gnature Block				1-	manufadas and baltaf is in
true	aer pe e, corr	ect, and	of perjury, I declare that I have examined this return, including accompanying schedule complete. Declaration of preparer (other than officer) is based on all information of which	n preparer has	s any kno	wledge.	пту к	Trowledge and beller, it is
		0 <u>4</u>						
Sig	ın	-	Signature of officer			Date	_	
He					_	Date		
		_		FINANCE	<u> </u>			
-			ype or print name and title	Date			1	PTIN
Paid	1		Type preparer's name Preparer's signature	05/10	0/22		"	
	parer	GWEI		05/10	0123	self-employe		P00641463
	Only		name PRICEWATERHOUSECOOPERS LLP		F	irm's EIN		3-4008324
		Firm's	address ▶ 101 SEAPORT BLVD., SUITE 500 BOSTON, MA	02210	F	hone no.	61	17-530-5000
Ma	y the	IRS d	iscuss this return with the preparer shown above? See instructions .				٠.	
For	Pape	rwork	Reduction Act Notice, see the separate instructions.					Form 990 (2021)

Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: SEE SCHEDULE O
	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured b expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.
1a	(Code:)(Expenses \$ _ 135,778,113. including grants of \$ _ 65,066,880.)(Revenue \$ _ 136,560,945.) THE COLLEGE PROVIDED INSTRUCTION, RESEARCH OPPORTUNITIES, AND RELATED SUPPORT TO FACULTY AND STUDENTS TO ENCOURAGE PROFESSIONAL
	DEVELOPMENT AND A WIDE CURRICULUM FOR LIBERAL ARTS EDUCATION. IN ADDITION, THE COLLEGE PROVIDED GRANTS AND SCHOLARSHIPS TO STUDENTS WHO ARE JUDGED WORTHY BY THE INSTITUTION'S ASSESSMENT ON THE BASIS
	OF ACADEMIC ACHIEVEMENT AND FINANCIAL NEED.
lb	(Code:)(Expenses \$ 19,035,406. including grants of \$ NONE)(Revenue \$ 24,715,362.) THE COLLEGE PROVIDED RESIDENTIAL AND DINING SERVICES TO STUDENTS.
lc	(Code:)(Expenses \$ 21,577,094. including grants of \$ NONE)(Revenue \$ NONE) THE COLLEGE MAINTAINS A BEAUTIFUL 100 ACRE CAMPUS WITH CLASSIC COLLEGIATE ARCHITECTURE.
9	
	Other program services (Describe on Schedule O.) SEE SCHEDULE O (Expenses \$ 24,072,126. including grants of \$ NONE) (Revenue \$ NONE) Total program service expenses \$ 200,462,739

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Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
-	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
-	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
•	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III.	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	Ė		
ŭ	complete Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a		7.	
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X, as applicable.	1		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	1		
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	-
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	4.5		٠,,
40	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	10	^	-
17	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		l v
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	-		X
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		^
13	If "Yes," complete Schedule G, Part III.	19		Х
20 =	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		47
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	-54		
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		v
27		20		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		_X_
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,	18		
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		_X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	. 1		
	complete Schedule N, Part II,	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Χ
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Χ
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Χ
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Χ
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
	19? Note: All Form 990 filers are required to complete Schedule O	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		-11	
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b NONE			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
·	reportable gaming (gambling) winnings to prize winners?	10	x	

1,734

Statements Regarding Other IRS Filings and Tax Compliance (continued)

Statements, filed for the calendar year ending with or within the year covered by this return. . 2a

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax

Form 990 (2021)

Part V

Page 5 Yes No

JSA 1E104	0 1,000	Form	990	(2021)
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 4720, Schedule O.			ш
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.	13		- 17
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Χ
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	Enter the amount of reserves on hand	145		v
	the organization is licensed to issue qualified health plans	(
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	Note: See the instructions for additional information the organization must report on Schedule O.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	against amounts due or received from them.)	425		
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	Gross income from members or shareholders			
11	Section 501(c)(12) organizations. Enter:			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Initiation fees and capital contributions included on Part VIII, line 12			
10	Section 501(c)(7) organizations. Enter:			
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
9	Sponsoring organizations maintaining donor advised funds.			
-	sponsoring organization have excess business holdings at any time during the year?	8		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		-0.	
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	3		
J	required to file Form 8282?	7c		Χ
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
_	and services provided to the payor?	7a		X
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
7	Organizations that may receive deductible contributions under section 170(c).			
~	gifts were not tax deductible?	6b		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
- u	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
50	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
D	If "Yes," enter the name of the foreign country ► ITALY See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
L.	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	^	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,	4.2	х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI.

Sect	ion A. Governing Body and Management				
		70311		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 34			
	If there are material differences in voting rights among members of the governing body, or		11/		
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b 33			
2	Did any officer, director, trustee, or key employee have a family relationship or a business rela	ationship with			
	any other officer, director, trustee, or key employee?		2		X
3	Did the organization delegate control over management duties customarily performed by or un	der the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other p	erson?	3		Χ
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was file		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's a	ssets?	5		X
6	Did the organization have members or stockholders?		6		X
7a	Did the organization have members, stockholders, or other persons who had the power to ele	ect or appoint			
	one or more members of the governing body?		7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval to	y) members,			
	stockholders, or persons other than the governing body?		7b		X
8	Did the organization contemporaneously document the meetings held or written actions under			i	
	the year by the following:				
а	The governing body?		8a	Χ	
b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot	be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Inte	rnal Revenue	Code		
				Yes	No
			10a		X
þ	If "Yes," did the organization have written policies and procedures governing the activities of s				
	affiliates, and branches to ensure their operations are consistent with the organization's exempt pu		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before fill	ng the form?.	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests the				
	rise to conflicts?		12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the po				
	describe on Schedule O how this was done		12c	X	
13	Did the organization have a written whistleblower policy?		13	Х	-
14	Did the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and				
	independent persons, comparability data, and contemporaneous substantiation of the deliberation		45-	37	
a	The organization's CEO, Executive Director, or top management official		15a	X	
b	Other officers or key employees of the organization		15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			- 1	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar		40.	- 1	3.7
	with a taxable entity during the year?		16a	-	_X
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to				
	participation in joint venture arrangements under applicable federal tax law, and take steps to organization's exempt status with respect to such arrangements?	sateguard the	406		
Secti	on C. Disclosure	*********	16b		
17	List the states with which a copy of this Form 990 is required to be filed >	200 1225			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), (3)s only) available for public inspection. Indicate how you made these available. Check all that app	990, and 990-T	(sect	ion 50	01(c)
	X Own website Another's website X Upon request Other (explain on Sch				
		,			
19	Describe on Schedule O whether (and if so, how) the organization made its governing docume	ents, conflict of	inter	est po	olicy,
20	and financial statements available to the public during the tax year.				
20	State the name, address, and telephone number of the person who possesses the organization's beguy P DRAPEAU 300 SUMMIT STREET HARTFORD, CT 06106-3100	ooks and records	>		
	202 2 STATE DIVIDED HAVILOND, CI 00100-3100				

(860)297-4210

Form **990** (2021)

JSA

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.s
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Ш	Check this box if neither	the organization nor	any related	organization compensated	l any current officer	, director, or trustee.

(A) Name and title	(B) Average hours per week						an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations (W-2/	(F) Estimated amount of other compensation from the
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) JOANNE BERGER-SWEENEY	40.00									
PRESIDENT	NONE	X		X				689,222.	NONE	337,247.
(2) DANNY HITCHELL	40.00			-				003/222.		
VP FINANCE	NONE	Ī		Х				363,675.	NONE	62,038.
(3) MICHAEL CASEY	40.00							,		,
VP ADVANCEMENT	NONE				X			373,307.	NONE	33,500.
(4) SONIA CARDENAS	40.00									
VP ACADEMIC AFFAIRS AND DEAN	NONE	ĺ			X			318,807.	NONE	55,924.
(5) JOSEPH DICHRISTINA	40.00									2
VP ST AFFAIRS, DEAN CAMPUS LIFE	NONE					Х		276,478.	NONE	70,689.
(6) DICKENS MATHIEU	40.00									
GENERAL COUNSEL, SECRETARY CLG	NONE			X				276,047.	NONE	53,050.
(7) ANITA DAVIS	40.00									
VP DIVERSITY EQUITY&INCLUSION	NONE					Х		270,680.	NONE	21,437.
(8) CHRISTOPHER R. FRENCH	40.00									
SR. DIRECTOR, PRINCIPAL GIFTS	NONE					X		209,604.	NONE	44,754.
(9) CHRISTINA SALVON POSNIAK	40.00									
ASST V P - COLLEGE ADVANCEMENT	NONE					X		213,262.	NONE	18,033.
(10) DAVARIAN L. BALDWIN	40.00									
PROFESSOR OF AMERICAN STUDIES	NONE					Х		204,750.	NONE	21,259.
(11) JOHN S. GATES, JR.	1.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
(12) RHEA PINCUS TURTELTAUB	1.00				300					
TRUSTEE	NONE	Х						NONE	NONE	NONE
(13) KEVIN J. MALONEY	1.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
(14) JEAN M. WALSHE	1.00									
TRUSTEE	NONE	X						NONE	NONE	NONE

Form 990 (2021)

Form 990 (2021)

		y En	ıpıc			and F	lig	hest Compensate		continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unle	Pos heck ss pe	erson	e than o is both or/truste	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	or o	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) WILLIAM E. CUNNINGHAM JR FRUSTEE	1.00 NONE	X						NONE	NONE	MON
L6) ERIC R. FOSSUM TRUSTEE	1.00 NONE	X						NONE	NONE	NON
7) KATHRYN GEORGE TYREE	1.00 NONE	Х						NONE	NONE	NON
8) JAMES W. CUMINALE CRUSTEE	1.00 NONE	Х						NONE	NONE	NON
9) NANCY M. DAVIS RUSTEE	1.00 NONE	Х						NONE	NONE	
O) LING S. KWOK RUSTEE	1.00 NONE	X						NONE	NONE	
1) KATHLEEN FOYE MACLENNAN RUSTEE	1.00 NONE	Х						NONE	NONE	
2) STEVEN A. ELMENDORF RUSTEE	1.00 NONE	Х						NONE	NONE	
3) ELIZABETH ELTING RUSTEE	1.00 NONE	Х						NONE	NONE	NON
4) LISA G. BISACCIA HAIR - BOARD OF TRUSTEES	1.00 NONE	Х						NONE	NONE	NON
5) MICHAEL GARY RUSTEE	1.00 NONE	Х						NONE	NONE	NON
b Sub-total c Total from continuation sheets to Part VII, S							>	3,195,832. NONE	NONE NONE	717,931 NON
d Total (add lines 1b and 1c)	limited to the	hose I	iste	d al	oove	e) who	re	3,195,832. ceived more than \$	NONE 3100,000 of	717,931
Did the organization list any former offi employee on line 1a? If "Yes," complete Scheol For any individual listed on line 1a, is the organization and related organizations granizations.	dule J for suc sum of repreater than	<i>ch ind:</i> ortab \$15	ividu le c 0,00	<i>ial</i> :om 00?	pen:	sation "Yes,	ar " c	nd other compens	ation from the	Yes No
Did any person listed on line 1a receive or for services rendered to the organization? If "Nection B. Independent Contractors	accrue coi	mpen:	satio	on f	rom	any	unr	elated organization	n or individual	5
Complete this table for your five highest concompensation from the organization. Report year.										
(A) Name and business ad	dress							(B) Description of ser	vices C	(C) compensation
Total number of independent contractors (i more than \$100,000 in compensation from the				ited	to	those	e lis	sted above) who i	received	

Page 8

Part VII Section A. Officers, Directors, Tr (A) Name and title	(B) Average hours per week (list any hours for	(do i box,	not c unle	Pos heck ss pe	C) sition mor	e than co	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
26) CRAIG VOUGHT	1.00	.,						NONE	NIONITE	NIONI
TRUSTEE 27) PETER S. DUNCAN TRUSTEE	NONE 1.00 NONE	X						NONE NONE		NON!
28) WALTER H. HARRISON TRUSTEE	1.00 NONE	X						NONE		NON
29) N. LOUIS SHIPLEY TRUSTEE	1.00 NONE	X						NONE		NON
30) ADRIAN LO	1.00									
TRUSTEE 31) ERIC SCOTT ESTES	1.00	X						NONE	NONE	NON:
TRUSTEE	NONE	Х		_				NONE	NONE	NON:
32) JEFFREY BROOKS HAWKINS TRUSTEE	1.00 NONE	Х						NONE	NONE	NON
33) DOUGLAS TANSILL EMERITUS TRUSTEE	1.00 NONE	X						NONE	NONE	NON
34) KELLI HARRINGTON TOMLINSON TRUSTEE	1.00 NONE	X						NONE		NON
35) ROSS J. BUCHMUELLER TRUSTEE	1.00 NONE	X						NONE		NON
36) HENRY S. D'AURIA TRUSTEE	1.00 NONE	Х						NONE		NON
Total from continuation sheets to Part VII, 3 d Total (add lines 1b and 1c)	limited to t	• • •			• •		> re	ceived more than	\$100,000 of	
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched	cer, directo									Yes No
For any individual listed on line 1a, is the organization and related organizations gindividual	sum of repreater than	oortak \$15	ole (com 100?	per	satio	n ai	nd other compens	sation from the le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If "\u00e4	accrue co	mpen	sati	on 1	fror	n any	un	related organizati	on or individual	5
Section B. Independent Contractors										_
 Complete this table for your five highest cor compensation from the organization. Report year. 										
(A) Name and business ad	dress							(B) Description of se	ervices ((C) Compensation
Total number of independent contractors (more than \$100,000 in compensation from the state of the state				nite	d to	thos	e li	sted above) who	received	

Form 990 (2021)

_	-

Part VII Section A. Officers, Directors, Tr	T	ey ⊏n	ipic			and i	ııg		ea Employ	ees (
(A)	(B)			(1	C)			(D)	(E)		(F)
Name and title	Average	l			sition			Reportable	Reporta		Estimated
	hours per	1 .				e than o		compensation	compensation		amount of
	week (list any hours for					is both tor/trust		from	relate		other
	related	9 =	_	_				the	organizat		compensation from the
	organizations	교화	l s	Officer	l Š	클흪	Forme	organization	(W-2/1099-	MISC)	organization
	below dolted	leg di	를	1 8	<u> </u>	est	<u>e</u>	(W-2/1099-MISC)			and related
	line)	Individual trustee or director	Institutional		Key employee	e co					organizations
		l st	1 =		ee e	npe					
		ee	trustee			Serie					
			0	1		Highest compensated employee					
37) SUSANNAH SMETANA KAGAN	1.00		\vdash	\vdash	+						
	+	٠,,		1				,,,,,,,,			
TRUSTEE	NONE	X	⊢	₩	-	-		NONE	ļ	NONE	NON
38) DAVID L. SCHNADIG	1.00	-								()	
TRUSTEE	NONE	X						NONE		NONE	NON
(39) DAMIAN W. WILMOT	1.00										
TRUSTEE	NONE	X						NONE		NONE	NON
40) JAMES MURREN	1.00		\vdash	\vdash	\vdash			1101112		210212	110111
	+							,,,,,,,		NONE	,,,,,,,
TRUSTEE	NONE	X	⊢	-	-			NONE		NONE	NONE
41) JAMIE TRACEY SZAL	1.00										
TRUSTEE	NONE	X						NONE		NONE	NON
42) WILLIAM G. THOMAS	1.00										
TRUSTEE	NONE	X						NONE		NONE	NON
43) JAMES YU	1.00	1	\vdash	-	\vdash			NONE		110111	NOM
TRUSTEE		.,						NONE		NONE	
	NONE	X	\vdash	\vdash	\vdash			NONE		NONE	NONE
44) LATANYA LANGLEY	1.00	-									
TRUSTEE	NONE	X						NONE		NONE	NONE
	T	1									
					\vdash						
	+	1									
)	-	-	_	-	-	_					
	+	-			10.7						
		<u> </u>	\Box								
1b Sub-total											
c Total from continuation sheets to Part VII, S	ection A					*A.(**.*)*/					
d Total (add lines 1b and 1c)							•				
2 Total number of individuals (including but not								salued mare than	£100 000 ~	<u>.</u>	
reportable compensation from the organizatio		nose	uste	a a	DOVE	e) wno	re	ceived more than	\$ 100,000 6	Ф	
reportable compensation from the organizatio											
											Yes No
3 Did the organization list any former office	er, directo	r. or	trı	uste	e.	kev e	emp	lovee, or highest	compensa	ated	
employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	ivid	ual							3 X
4 For any individual listed on line 1a, is the											
organization and related organizations gr											
individual			• •	• •	• •						4 X
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on f	fron	any	uni	related organization	on or individ	lual	
for services rendered to the organization? If "Y	es." comple	te Sch	nedu	ıle J	l for	such	per	son			5 X
Section B. Independent Contractors							2252				
Complete this table for your five highest com				4			4	hat	4b #400	000 -	
compensation from the organization. Report of	compensati	ori ior	tne	cai	iend	iar ye	ar e	enaing with or witr	iin the orga	nizatio	n's tax
year.									100		
(A)								(B)			(C)
SEE SCHEDULE O Name and business add	dress							Description of se	rvices	C	Compensation
							+	· ·			
							-				
							1				
2. Total number of independent contractors (in	noludiaa E:		. 1:	- 14	- L -	46	J			30	AND RESIDENCE
2 Total number of independent contractors (in				nrec	J TO	เทอร	e II	•	received		
more than \$100,000 in compensation from th	e organizat	ion 🕨	<u> </u>					31		OV.	

06-0646927

Part VIII Statement of Revenue

		Check if Schedule O co	ontains a respon	se or note to any	y line in this Part V	/III		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts s	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership dues	1b					
ا الله	С	Fundraising events	. 1c					
ifts ar A	d	Related organizations	1d					
Ω̈́Ę	e	Government grants (contribu	utions) 1e	3,505,064.				
Sir	f	All other contributions, gifts,	grants,					
투		and similar amounts not include	-	31,154,030.				
들본	g	Noncash contributions inclu						0.00
투	ľ	lines 1a-1f	1000	4,349,700.				3 11
ပ္က ၕ	h	Total. Add lines 1a-1f	COCCO TO DESCRIPTION	10.7	34,659,094.			
				Business Code				
9	2a	TUITION & FEES		900099	136,560,945.	136,560,945.	NONE	NONE
Program Service Revenue		DORMITORY FEES		721000	15,070,457.	15,070,457.	NONE	NONE
Se	b	DINING FACILITIES		722514	9,623,783.	9,623,783.	NONE	NONE
We an	ن د	ALUMNI/FACULTY CENTER		900099	21,122.	21,122.	NONE	NONE
Per S	a	and the state of t		300033	21/122	21/122	110112	NONE
2	e	All 11					NONE	NONE
_	f	All other program service rev Total. Add lines 2a-2f		232200	161,276,307.		14011	NONE
	g				101,270,3071			
	3	Investment income (inclu-			6,003,220.		153,474.	5,849,746.
	١.	other similar amounts)		. 1			133,474.	3,049,740.
)	4 5	Income from investment of	•		NONE			
	3	Royalties	(i) Real	(ii) Personal	NONE			
			- "	(ii) i ciscilai				'
	6a	Gross rents 6a	46,375.					
	b	Less: rental expenses 6b	138,169.					
	C	Rental income or (loss) 6c	-91,794.	NONE	0. 200			01 704
	d	Net rental income or (loss).			-91,794.			-91,794.
	7a	Gross amount from	(i) Securities	(ii) Other				
		sales of assets						
		other than inventory 7a	489,798,261.	-104,051.				
Revenue	b	Less: cost or other basis				The Thirt		
/en		and sales expenses 7b	443,268,471.					
Re	С	Gain or (loss) 7c	46,529,790.	-104,051	2 ()			
e	d	Net gain or (loss)	· · · · · · · · · · · · ·		46,425,739.			46,425,739.
Other	8a	Gross income from f	fundraising					
٦		events (not including \$						
		of contributions reported	on line					
		1c). See Part IV, line 18	8a	NONE	- 10			200
	b	Less: direct expenses	8b	NONE				بببيا
	С	Net income or (loss) from fu	indraising events		NONE			
	9a	Gross income from	gaming					
		activities. See Part IV, line 19	9a	NONE				
	b	Less: direct expenses	9b	NONE				
	С	Net income or (loss) from g	gaming activities.	▶	NONE			
	10a	Gross sales of invent	ory, less					
		returns and allowances	Contract (100)	NONE				
	ь	Less: cost of goods sold	10ь	NONE				
	c	Net income or (loss) from sa	les of inventory		NONE			
s				Business Code				
Miscellaneous Revenue	11a	OTHER REVENUE AND FEES		900099	3,762,854.	3,762,854.	NONE	NONE
an in	b			2.5				
	c							
<u>8</u>	d	All other revenue	(a) (a) (b) (a) (b) (a) (b) (b) (a) (b) (b) (b) (b) (b) (b) (b) (b) (b) (b				NONE	NONE
Σ	e	Total. Add lines 11a-11d			3,762,854.			
	12	Total revenue. See instruction			252,035,420	165,039,161.	153,474.	52,183,691.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	e in this Part IX (B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	Grants and other assistance to domestic organizations		САРСПОСО	general expenses	Unput 1500
Ċ	and domestic governments. See Part IV, line 21	NONE			
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22	62,321,022.	62,321,022.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	2,745,858.	2,745,858.	77 1 1 1 1 1	
4	Benefits paid to or for members	NONE			
5	Compensation of current officers, directors,				
	trustees, and key employees	2,478,177.	864,648.	974,327.	639,202
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	NONE	17 510 005	4 44 5 4 0 0	2 522 266
	Other salaries and wages	55,458,590.	47,513,325.	4,415,199.	3,530,066
8	Pension plan accruals and contributions (include	4,617,851	3,653,992	620,124.	343,735
	section 401(k) and 403(b) employer contributions)	7 444 204	6 200 060	627 162	410.002
9	Other employee benefits	7,444,324.	6,389,069.	637,162.	418,093
0	Payroll taxes	3,928,790.	3,306,784.	338,621.	283,385
	Fees for services (nonemployees):	MONTE			
	Management	NONE 479,411.	217,702.	258,409.	3,300
	Legal	369,205.	45,785.	323,420.	3,300
	Accounting	NONE	43,703.	323,420.	
	Lobbying Professional fundraising services. See Part IV, line 17.	NONE			
	f Investment management fees	11,338,767.		11,338,767.	
	Other. (If line 11g amount exceeds 10% of line 25, column	11,000,707.		11,000,1011	
2	(A), amount, list line 11g expenses on Schedule O.)	16,143,859.	14,175,631.	1,876,247.	91,981
2	Advertising and promotion	214,010.	176,577.	31,847.	5,586
3		1,858,569.	1,462,316.	276,497.	119,756
4	Information technology	2,595,854.	2,409,848.	46,002.	140,004
5	Royalties	NONE			
6	Occupancy	8,141,496.	7,140,304.	987,712.	13,480
7	Travel	4,900,753.	4,388,349.	334,379.	178,025
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	NONE			
9	Conferences, conventions, and meetings	220,234.	163,072.	27,686.	29,476
0	Interest	2,657,840.	2,657,840.		
1	Payments to affiliates	NONE			
2	Depreciation, depletion, and amortization	16,185,727.	15,944,995.	240,391.	341
3	Insurance	3,158,954.	2,312,309.	846,592.	53
4	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
	ROOM & BOARD	10,071,660.	10,071,660.	NONE	NON
	PROGRAM	4,631,168.	4,325,541.	224,981.	80,646
	MEDICAL	1,717,097.	1,389,001.	327,898.	198
	BOOKS & PERIODICALS	1,437,320.	1,431,374.	5,855.	91
	All other expenses	7,063,562.	5,355,737.	1,658,046.	49,779
	Total functional expenses. Add lines 1 through 24e	232,180,098.	200,462,739.	25,790,162.	5,927,197
:6	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				

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Page **11**

Part X Balance Sheet

		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	NONE	1	NON
2	Savings and temporary cash investments	67,389,713.	2	68,119,061.
3	Pledges and grants receivable, net	29,555,296.	3	31,433,392
4	Accounts receivable, net	9,219,690.	4	1,866,276
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	NONE	5	NON
6	Loans and other receivables from other disqualified persons (as defined			The second second second
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	NONE	6	NON
7	Notes and loans receivable, net	6,100,322.	7	4,966,928
7 8	Inventories for sale or use	17,230.	8	20,203
9	Prepaid expenses and deferred charges	767,042.	9	1,112,524
10 a	Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 637, 373, 736.			
b	Less: accumulated depreciation 10b 322,862,470.	302,438,423.	10c	314,511,266.
11	Investments - publicly traded securities	637,668,158.	11	634,065,514.
12	Investments - other securities. See Part IV, line 11	94,688,216.	12	105,528,747.
13	Investments - program-related. See Part IV, line 11.	NONE		NON
14	Intangible assets	NONE		NON
15	Other assets. See Part IV, line 11	245,700.	15	650,842
16		1,148,089,790.	16	1,162,274,753.
17	Accounts payable and accrued expenses	21,608,766.	17	21,030,988
18	Grants payable	NONE		NON:
19	Deferred revenue	2,401,316.	19	1,850,506
20	Tax-exempt bond liabilities	128,906,889.	20	154,272,778.
21	Escrow or custodial account liability. Complete Part IV of Schedule D	NONE		NON
22	Loans and other payables to any current or former officer, director,	NOME	21	IVOIV.
22	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	NONE	22	NON
23	Secured mortgages and notes payable to unrelated third parties	NONE		NON:
24	Unsecured notes and loans payable to unrelated third parties	NONE		NON
25	Other liabilities (including federal income tax, payables to related third	NOINE	24	NON
23	parties, and other liabilities not included on lines 17-24). Complete Part X			
		45,793,126.	25	43,501,630.
26	of Schedule D	198,710,097.	26	220,655,902
20	Organizations that follow FASB ASC 958, check here	190,710,097.	20	220,033,902.
	and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	115,504,307.	27	117,584,768.
28	Net assets with donor restrictions	833,875,386.	28	824,034,083.
	Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
30	Paid-in or capital surplus, or land, building, or equipment fund		30	
1	Retained earnings, endowment, accumulated income, or other funds		31	
31				
31 32	Total net assets or fund balances	949,379,693.	32	941,618,851.

06-0646927 TRUSTEES OF TRINITY COLLEGE, THE Form 990 (2021) Page 12 Part XI **Reconciliation of Net Assets** Check if Schedule O contains a response or note to any line in this Part XI 252,035,420. 1 1 2 232,180,098. 2 3 19,855,322. 3 4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 949,379,693. 5 -27,616,1645 6 6 7 7 8 8 9 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 941,618,851 10 Part XII **Financial Statements and Reporting** Yes No Accounting method used to prepare the Form 990: Cash X Accrual If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a X 2a Were the organization's financial statements compiled or reviewed by an independent accountant?..... If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis 2b X If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Consolidated basis Separate basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of 2c the audit, review, or compilation of its financial statements and selection of an independent accountant?.... If the organization changed either its oversight process or selection process during the tax year, explain on

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . .

3a

Schedule O.

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

TR	JST.	RES OF TRINITY COLL	EGE, THE				06-0	646927
Pa	rt I	Reason for Public Cha	rity Status. (All	organizations must	comple	te this pa	art.) See instructions	S.
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	neck only	one box.)	
1		A church, convention of chi						
2	Х	A school described in secti						
3		A hospital or a cooperative			-		(1)(A)(iii).	
4	\Box	A medical research organiz		•				(iii). Enter the
		hospital's name, city, and st			- F 1.10.1			(/
5	\Box	An organization operated		a college or universit	v owne	d or one	erated by a governme	ntal unit described in
•	ب	section 170(b)(1)(A)(iv). (C		a concego or annioran	., 00	а с. срс	natou by a governme	
6		A federal, state, or local go		rnmental unit describe	d in sect	tion 170/	b)/1)/Δ)/γ)	
7	\vdash	An organization that norma	-					om the general nublic
•		described in section 170(b)	= = = = = = = = = = = = = = = = = = = =		ipport ii	om a go	verninental unit of the	on the general public
8		A community trust describe		•	Dort II V			
9	\vdash	An agricultural research org	•				Lin conjunction with a	land-grant college
9	ш	or university or a non-land-	_	• • • •			•	
		university:	grant conege or aç	griculture (see instruct	.io(15). L	illei lile i	name, city, and state of	i tile college of
10		An organization that norma	lly receives (1) me	ero than 224129/ of its	cupport	from cor	atributions mambarsh	in face, and gross
10	ш	receipts from activities rela	ted to its exempt f	unctions, subject to c	ertain ex	xceptions	s; and (2) no more than	331/3 % of its
		support from gross investm	ent income and u	nrelated business tax	able inco	ome (less	s section 511 tax) from	businesses
14		acquired by the organization An organization organized a						
1 2	Н				-			menut the numbers of
2	ш	An organization organized a one or more publicly support	•	-	-			
		the box on lines 12a throug	-					
_								
а	_	☐ Type I. A supporting orga			•			
		the supported organization		•		ajority of	the directors or truste	es of the
		supporting organization.				201 20		7-X 1- 1 1
b	_	☐ Type II. A supporting org						
		control or management of	_	_	tne sam	ie persor	is that control or man	age the supported
		organization(s). You must						ha taka a saka da 1916
С		☐ Type III functionally integ	-	- •				ly integrated with,
_		its supported organization		•				haditi(-)
d	_	Type III non-functionally						
		that is not functionally inte						an attentiveness
		requirement (see instructi	*	•				L T III
е		Check this box if the orga						ı, rype iii
£	En	functionally integrated, or	• •			-		
		ter the number of supported ovide the following information	-					
9		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) le the	organization	(v) Amount of monetary	(vi) Amount of
	(0)	and or supported organization	(,	(described on lines 1-10	listed in yo	our governing	support (see	other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
A)								
B)								
C)							V	
D)								
E/								
E)								
Γota								
OLC								

Schedule A (Form 990) 2021

Page 2

Part II	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
	Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support				· · · · · · · · · · · · · · · · · · ·	•	
Cale	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	34,258,132.	24,652,410.	34,055,244.	30,521,145.	34,659,094.	158,146,025.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						NONE
3	The value of services or facilities furnished by a governmental unit to the organization without charge						NONE
4	Total. Add lines 1 through 3	34,258,132	24,652,410.	34,055,244.	30,521,145.	34,659,094.	158,146,025
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)					- WEST	
6	Public support. Subtract line 5 from line 4						22,232,487.
Sec	tion B. Total Support	L.					135,913,538,
	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	34,258,132.	24,652,410.	34,055,244.	30,521,145.	34,659,094	158,146,025
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	8,963,762.	7,157,887	6,261,605	4,971,778.	6,049,595.	33,404,627.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						NONE
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						NONE
11	Total support. Add lines 7 through 10						191,550,652.
12	Gross receipts from related activities, etc. (s	ee instructions) .			<u>.</u> l	12	783,377,603.
13	First 5 years. If the Form 990 is for organization, check this box and stop here.			third, fourth, c	or fifth tax yea	r as a section s	501(c)(3)
	tion C. Computation of Public Supp		A LOCAL				
14	Public support percentage for 2021 (lin	ne 6, column (f)	, divided by line	11, column (f))	• • • • • • • • •	14	70.95 %
15	Public support percentage from 2020 s	Schedule A, Pa	rt II, line 14		- 30 3 5 3 5 6 L	15	75.60 %
Toa	331/3% support test - 2021. If the org						
ь.	box and stop here . The organization qu						
Ü	331/3% support test - 2020. If the organization						
17a	this box and stop here . The organization 10%-facts-and-circumstances test - 2						
., 4	10% or more, and if the organization						
	Part VI how the organization meets t						
	organization						
b	10%-facts-and-circumstances test - 2						
~	15 is 10% or more, and if the organiz						
	in Part VI how the organization meets						
	organization						
18	Private foundation. If the organization	n did not checl	k a box on line	13, 16a, 16b,	17a, or 17b, o	check this box	and see
_	instructions		· · · · · · · · · · · · · · · · · · ·				

Schedule A (Form 990) 2021

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					410	
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1:	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						14
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 -						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from				14.		
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
·	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secon	d, third, fourth,	or fifth tax ye	ear as a section	501(c)(3)
	organization, check this box and stop here						▶
Sec	tion C. Computation of Public Sup	port Percenta	ge				
15	Public support percentage for 2021 (line 8	, column (f), divid	led by line 13, colu	mn (f))	* * * * ******	15	%
16	Public support percentage from 2020 Sche	edule A, Part III, lir	ne 15		* * * * * **	16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2021 (li			13, column (f))		17	%
18	Investment income percentage from 2020						%
19 a	331/3% support tests - 2021. If the or						, and line
	17 is not more than 331/3%, check this						
b	331/3% support tests - 2020. If the org						
	line 18 is not more than 331/3 %, check						
20	Private foundation. If the organization		-				

JSA 1E1221 1:000 Schedule A (Form 990) 2021

Schedule A (Form 990) 2021

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

117		Yes	No
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Page 5 Schedule A (Form 990) 2021

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		_
C	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .	11c		
Section	on B. Type I Supporting Organizations	110		
	The real porting of game and the same and th		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
	7. 7. 5		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		- 12	
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1_		
Section	on D. All Type III Supporting Organizations		V	NI -
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have			7
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.			
Section	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in:	structi	ons)	_
a .	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	e instr	uction	s).
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		ш	
•	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	2-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's			
	involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would			
	have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3h	l	1

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin			n in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organi			
Se	ction A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7		7		
_8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ction B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			1 2 20 11
_	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ction C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
_	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional (see instructions).	ly integra	ted Type III supporting	g organization

Schedule A (Form 990) 2021

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)		Page
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ea	xempt purposes		1	
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of support	ed		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organi	zations	3	
4	Amounts paid to acquire exempt-use assets			4	**
5	Qualified set-aside amounts (prior IRS approval required - p	rovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
∵8	Distributions to attentive supported organizations to which	the organization is resp	onsive		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021				
	(reasonable cause required - explain in Part VI). See			- 1	
	instructions.			- 1	
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				2 11
С	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from				
	Section D, line 7:				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2017				
b	Excess from 2018				
С	Excess from 2019				
d	Excess from 2020				
e	Excess from 2021				

Schedule A (Form 990) 2021

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

	e organization answered "Yes," (See separate instructions), the	on Form 990, Part IV, line 5 (Proxy n	Tax) (See separate in	nstructions) or Form 990-l	EZ, Part V, line 35c (Prox
	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.			The second Common Commo
	e of organization				ntification number
	JSTEES OF TRINITY CO				646927
Pa		organization is exempt under			
1	Provide a description of the	he organization's direct and indi	rect political camp	aign activities in Part	IV. See instructions fo
	definition of "political campa	aign activities."			
2		xpenditures. See instructions			
3	Volunteer hours for political	campaign activities. See instructio	ns		
Pai		organization is exempt under			
1	Enter the amount of any exc	cise tax incurred by the organization	n under section 495	5 ▶ \$	
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	on 4955 ▶ \$	
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?.		Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.				
Pai	t I-C Complete if the c	organization is exempt under	section 501(c), ex	ccept section 501(c)(3).
1	Enter the amount directly e	xpended by the filing organization	for section 527 ex	empt function	
2	Enter the amount of the filin	ng organization's funds contributed	to other organization	ons for section	
		es			
3	Total exempt function expe	enditures. Add lines 1 and 2. Ent	er here and on Fo	rm 1120-POL,	
4 5	Enter the names, addresses organization made payment the amount of political contact.	e Form 1120-POL for this year? and employer identification numbers. For each organization listed, entributions received that were promoted or a political action committee (er (EIN) of all section ter the amount paid optly and directly de	on 527 political organization from the filing organization is separate po	ations to which the filing zation's funds. Also ente plitical organization, sucl
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					0
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

Sch	edule C (Form 990) 2021	TRUSTEES OF TE	RINITY COLLEGE	THE	0.6	-0646927 Page 2
_	art II-A Complete if the org					
A	Check ▶ if the filing organiz		affiliated group (ar		ach affiliated group men	iber's name,
В	Check ▶ if the filing organiz	ation checked box	A and "limited contr	ol" provisions app	oly.	
	Limits (The term "expendit	on Lobbying Expen ures" means amou		.)	(a) Filing organization's totals	(b) Affiliated group totals
d d	 Total lobbying expenditures to in Total lobbying expenditures to in Total lobbying expenditures (ad I Other exempt purpose expendite Total exempt purpose expenditures (ad Lobbying nontaxable amount.) 	nfluence a legislativ d lines 1a and 1b) . ures ures (add lines 1c ar	e body (direct lobby	ring)		
	If the amount on line 1e, column (a	or (h) is: The lobbyin	na nontavahlo amount	ie		
	Not over \$500,000		amount on line 1e.	13.		- 1-98
	Over \$500,000 but not over \$1,000		lus 15% of the excess	s over \$500 000	- IN T	
	Over \$1,000,000 but not over \$1,56		lus 10% of the excess			
	Over \$1,500,000 but not over \$17,0		lus 5% of the excess			111
	Over \$17,000,000	\$1.000.000		101 4 1,000,000.		
_	Grassroots nontaxable amount	11:11:11:11				
_	Subtract line 1g from line 1a. If	,		-		
i	Subtract line 1f from line 1c. If z			-		
i	If there is an amount other th				tion file Form 4720	
•	reporting section 4911 tax for the			-		Yes No
			raging Period Unde			
	(Some organizations that	t made a section 50	01(h) election do n	ot have to compl	ete all of the five colur	nns below.
		See the separa	te instructions for	lines 2a through	2f.)	
		Lobbying Expe	nditures During 4-1	ear Averaging Pe	riod	
-	Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a	Lobbying nontaxable amount					

Lobbying Expenditures During 4-Year Averaging Period											
	Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total					
2a	Lobbying nontaxable amount										
b	Lobbying ceiling amount (150% of line 2a, column (e))										
С	Total lobbying expenditures										
d	Grassroots nontaxable amount										
е	Grassroots ceiling amount (150% of line 2d, column (e))										
f	Grassroots lobbying expenditures										

Schedule C (Form 990) 2021

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2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Schedule C (Form 990) 2021

1

Part IV Supplemental Information (continued)

ORGANIZATIONS EXEMPT UNDER SECTION 501(C)(3)

TRINITY COLLEGE PAID DUES OR MEMBERSHIPS OF \$608,769 DURING THE FISCAL

YEAR 2022 TO CERTAIN ORGANIZATIONS WHICH MAY LOBBY ON ITS BEHALF.

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number TRUSTEES OF TRINITY COLLEGE, THE 06-0646927 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) . . Aggregate value at end of year...... Did the organization inform all donors and donor advisors in writing that the assets held in donor advised Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a b 2b Number of conservation easements on a certified historic structure included in (a) C 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register..... 2d 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

mpilempre	OF	TOTNITOV	COLLEGE.	THE
TRUSTEES	O.E.	TRINITI	COLLEGE,	LITE

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): a	Pa	rt III Organizations Maintainir													
a	3	Using the organization's acquisition	n, accession, and o	ther recor	ds, check	any of th	ne follow	ing that make s	ignificant	use o	f its				
to Scholarly research or complete for the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes ▼ No Part VI line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 10. 1 a Is the organization an agent, trustes, custodian or other intermediary for contributions or other assets not included on Form 990, Part IV, line 10. 2 Beginning balance		collection items (check all that apply	y):												
b	а	X Public exhibition		d 🗌	Loan c	r exchang	e progra	m							
Provide a description of the trute generations Provided Provided a description of the organization's collections and explain how they further the organization's exempt purpose Provided Provided a description of the organization's collection? Provided	b	X Scholarly research		e	Other										
Sull	С														
Sull	4	Provide a description of the organ	ization's collections	and expla	in how t	hey furthe	r the or	ganization's exer	npt purpo	se in	Part				
Part IV Escrow and Custodial Arrangements.															
Part IV Escrow and Custodial Arrangements.	5														
Escrow and Custodial Arrangements.															
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Step organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No	Pa	rt IV Escrow and Custodial Ar	rangements.												
1			tion answered "Ye	s" on Fori	n 990, P	art IV, line	e 9, or r	eported an amo	unt on F	orm					
Included on Form 990, Part X? Part XIII and complete the following table:		990, Part X, line 21.													
Included on Form 990, Part X?	1a	Is the organization an agent, trust	ee, custodian or o	ther interm	ediary fo	r contribu	itions or	other assets no	t						
b If "Yes," explain the arrangement in Part XIII and complete the following table: c Beginning balance		_								;	No				
C Beginning balance 10 C C	b								3 1: 113						
d Additions during the year. 1 d															
d Additions during the year. 1 d	C	Beginning balance				10	;								
Ending balance: 12 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? 2 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? 2 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? 2 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? 3 Did the organization include an amount on Form 990, Part X, line 10. 4 Different and Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 5 Different and Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 6 Different and Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 6 Different and Complete if the organization shall be an amount on Form 990, Part IV, line 11a. See Form 990, Part IV, line 10. 7 Different and Complete if the current year and balance (line 1g, column (a)) held as: 8 Different and Complete if the current year end balance (line 1g, column (a)) held as: 8 Different and Complete if the current year end balance (line 1g, column (a)) held as: 8 Different and Complete if the current year end balance (line 1g, column (a)) held as: 9 Different and Complete if the current year end balance (line 1g, column (a)) held as: 9 Different and Complete if the current year end balance (line 1g, column (a)) held as: 10 Different and Complete if the current year end balance (line 1g, column (a)) held as: 11 Different and Complete if the current year end balance (line 1g, column (a)) held as: 12 Different and Complete if the current year end balance (line 1g, column (a)) held as: 13 Different and Complete if the current year end balance (line 1g, column (a)) held as: 14 Different and Complete if the current year end balance (line 1g, column (a)) held as: 15 Different and Complete if the current year end balance (line 1g, column (a)) held as: 16 Different and	d														
Ending balance The program of t	е														
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.	f														
B f T Sec. explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII	2a							account liability?	Yes	; [No				
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.	b														
Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.															
1a Beginning of year balance 795,206,937 614,772,658 640,845,506 621,190,886 584,499,394 b Contributions 15,852,711 9,426,958 3,421,687 10,005,399 17,141,393 c Net investment earnings, gains, and losses 28,247,584 213,126,028 10,465,106 47,068,216 50,666,519 d Grants or scholarships 9,066,838 8,090,939 7,550,639 7,355,443 7,035,663 d Grants or scholarships 22,925,310 23,589,339 22,739,494 24,801,350 21,455,371 f Administrative expenses 11,338,767 10,438,409 9,659,508 5,282,202 2,505,386 g End of year balance 795,976,337 795,206,957 614,772,658 640,845,506 621,190,886 a Board designated or quasi-endowment NONE 9 b Permanent endowment 47.0000 % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations 3a(ii) x D Bescription of property (a) Cost or other basis (investment) (b) Cost or other basis (investment) (c) Accumulated (d) Book value Description of property (a) Cost or other basis (investment) (b) Cost or other basis (c) Accumulated (d) Book value			tion answered "Ye	s" on Fori	m 990, F	art IV, lin	e 10.								
b Contributions								(d) Three years bac	k (e) Fou	ır years	back				
b Contributions	1-2	Reginning of year balance	795,206,957.	614,77	2,658.	640,845,	,506.	621,190,886.	584	,499,3	94,				
c Net investment earnings, gains, and losses	_														
and losses															
d Grants or scholarships 9,066,838 8,090,939. 7,560,639. 7,355,443. 7,035,663. e Other expenditures for facilities and programs 22,925,310. 23,589,339. 22,739,494. 24,801,350. 21,455,371. f Administrative expenses 11,338,767. 10,438,409. 9,659,508. 5,262,202. 2,605,386. 9 For dof year balance 795,976,337. 795,206,957. 614,772,658. 640,845,506. 621,190,886. 9 For dof year balance or quasi-endowment ▶ NONE 8 b Permanent endowment ▶ 47.0000 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations 1 Sa(ii), are the related organizations listed as required on Schedule R? 1 Sa(ii) X Sa(ii) X Sa(ii) X Sa(iii) X Sa(iii) Are the related organizations listed as required on Schedule R? 1 Secription of property (a) Cost or other basis (investment) Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) Secription of property (b) Cost or other basis (investment) Secription of property (a) Cost or other basis (investment) Secription of property (b) Cost or other basis (investment) Secription of property (a) Cost or other basis (investment) Secription of property (b) Cost or other basis (investment) Secription of property (a) Cost or other basis (investment) Secription of property (b) Cost or other basis (b) Cost or other basis (c) Accumulated deprecision Secription of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated deprecision Secription of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated deprecision Secription of property (b) Cost or other basis (c) Accumulated (c) Book value (c) Accumulated (c) Book value (c) Accumulated (c) Accu	L		28,247,584	213,12	26,028.	10,465,106.		47,068,216	50	,646,5	19.				
e Other expenditures for facilities and programs	а														
## Administrative expenses		·			_										
Fig. Administrative expenses	e		22,925,310.	23,58	9,339.	22,739	494.	24,801,350	21	,455,3	71.				
## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: ## Permanent endowment		1													
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: Board designated or quasi-endowment NONE % Permanent endowment 147.0000 % The percentages on lines 2a, 2b, and 2c should equal 100%. Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations. 3a(i)	'														
a Board designated or quasi-endowment															
b Permanent endowment ▶ 47.0000 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations. (ii) Related organizations. b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?. Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation (d) Book value (investment) Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation 1a Land. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation 443,468,062.265,958,117.177,509,945. c Leasehold improvements. 6 Equipment. 6 Equipment. 6 Equipment. 7 Gos, 010. 7 Gos,					s (inte 1g,	column (a)) Held aş								
Term endowment ▶															
The percentages on lines 2a, 2b, and 2c should equal 100%. Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No Yes No															
3a Are there endowment funds not in the poss-ssion of the organization that are held and administered for the organization by:	_			100%.											
Vest	3a				tion that	are held a	nd admii	nistered for the							
(ii) Unrelated organizations. (iii) Related organizations. (iii) Related organizations. (iii) Related organizations. (iv) Pearl VI Search on line 3a(ii), are the related organizations listed as required on Schedule R? Complete in Part XIII the intended uses of the organization's endowment funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation			•							Yes	No				
(ii) Related organizations		•	namana wa ana anamananan	1 12 10 11 21 21 21		1 2020202020			. 3a(i)	Х					
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?		• •								1	X				
Part VI	b	.,							-						
Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 57,695,010 57,695,010 57,695,010 177,509,945 b Buildings 443,468,062 265,958,117 177,509,945 c Leasehold improvements 68,411,206 56,904,353 11,506,853 e Other 60,003,230 7,796,228 67,799,458	_	• • •													
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation		H VI Land, Buildings, and Equ	ipment.							0.					
tall Land 57,695,010 57,695,010 b Buildings 443,468,062 265,958,117 177,509,945 c Leasehold improvements 68,411,206 56,904,353 11,506,853 e Other 60,003,230 7,796,228 67,799,458		Complete if the organiza	tion answered "Ye	es" on For											
1a Land 57,695,010. 57,695,010. b Buildings 443,468,062. 265,958,117. 177,509,945. c Leasehold improvements. 68,411,206. 56,904,353. 11,506,853. e Other 60,003,230. 7,796,228. 67,799,458.		Description of property							(d) Book	alue					
b Buildings 443,468,062. 265,958,117. 177,509,945. c Leasehold improvements. 68,411,206. 56,904,353. 11,506,853. e Other 60,003,230. 7,796,228. 67,799,458.	1a	I and		unency				Colation	57-6	95.0	10.				
c Leasehold improvements 68,411,206 56,904,353 11,506,853 e Other 60,003,230 7,796,228 67,799,458								58.117							
d Equipment. 68,411,206. 56,904,353. 11,506,853. e Other 60,003,230. 7,796,228. 67,799,458.					110,1	00,002.	200,0	33,111	1.75						
e Other	,		COLOR C. C. C.	-	68 4	11.206	56 0	04-353	11 5	06.8	53				
		March Company of the Company	2000 C E -	03 230				01,000.							
									200	11000 Cert	2002				

Schedule D (Form 990) 2021

Part VII	Investments - Other Securities.	L"Vaa" on Farm 000	Dort IV line 11h Coe Form 000	Dort V. line 40
	Complete if the organization answered		1"	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1) Financ	ial derivatives			
(2) Closely	held equity interests			
(3) Other_				
(A) HED	GE FUNDS	105,528,747.	FMV	
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	nn (b) must equal Form 990, Part X, col. (B) line 12.) .	105,528,747.		
Part VIII		"Vas" 5 000	Dart N/ Bra 44a Cas Farra 000	David V. Bros. 40
	Complete if the organization answered			
	(a) Description of investment	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1)				
(2)			====	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.) .			
Part IX	Other Assets.	Vaa 5 000	Dart IV 18 44-1 October 5-19-1	Dod V. Co. 45
	Complete if the organization answered	et attack to the terms	, Part IV, line 11d. See Form 990	170.7
***	(a) Des	scription		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	umn (b) must equal Form 990, Part X, col. (B) li	no 15 l		
Part X	Other Liabilities.	ne 15.)		
Fall A	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11e or 11f. See For	m 990, Part X,
	line 25.	AND THE AMERICAN CO.		10000
1.		tion of liability		(b) Book value
	ral income taxes			180,171.
	SPLIT-INT OBLIGATIONS			3,964,881.
	IBUTIONS DUE TO OTHERS			23,590.
Section 1	AL STUDENT LOAN FUNDS			996,274.
100000	ED POST-RETIREMENT BENEFI			2,141,711.
	ERI SEVERANCE			23,228.
(/)LIABI	LITY FOR ASSET RETIREMENT			36,171,775.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 43,501,630. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

JSA 1E1270 1.000

(8) (9)

Part	XI Reconciliation of Revenue per Audited Financial Statements Wit Complete if the organization answered "Yes" on Form 990, Part IV,			n.	
1	Total revenue, gains, and other support per audited financial statements	_		1	151,810,237.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	• • •			
a		2a	-27,616,164.		
b		2b	NONE		
C		2c	NONE		
d	Other (Describe in Part XIII.)	2d	NONE		
е	Add lines 2a through 2d			2e	-27,616,164.
3	Subtract line 2e from line 1			3	179,426,401.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	8 89			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	11,338,767.		
b	Other (Describe in Part XIII.)	4b	61,270,252.		1
С	Add lines 4a and 4b			4c	72,609,019.
_ 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) .			5	252,035,420.
Part	XII Reconciliation of Expenses per Audited Financial Statements Wife Complete if the organization answered "Yes" on Form 990, Part IV,			ırn.	
1	Total expenses and losses per audited financial statements			1	155,480,030.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	NONE		
þ		2b	NONE		
С		2c	NONE		
d	Other (Describe in Part XIII.)	2d	NONE		
е	Add lines 2a through 2d			2e	NONE
3	Subtract line 2e from line 1			3	155,480,030.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	11,338,767.		
b	Other (Describe in Part XIII.)	4b	65,361,301.		
C	Add lines 4a and 4b			4c	76,700,068.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).			5	232,180,098.
	XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa				
2; Part	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provi				
ODD					

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4:

THE LIBRARY COLLECTIONS OF TRINITY COLLEGE SUPPORT TEACHING, STUDY AND RESEARCH IN THE DISCIPLINES REPRESENTED IN THE TRINITY COLLEGE

CURRICULUM. THE COLLECTIONS OFFER BOTH HISTORICAL DEPTH IN ESTABLISHED FIELDS OF KNOWLEDGE AS WELL AS CURRENT SCHOLARSHIP IN NEW AREAS OF RESEARCH. THE MAIN PRINT COLLECTIONS OF THE LIBRARY CONTAIN OVER ONE MILLION VOLUMES. THE COLLEGE'S WATKINSON LIBRARY HOLDS APPROXIMATELY TWO HUNDRED THOUSAND VOLUMES, CONSISTING OF RARE BOOKS, MANUSCRIPTS AND A NUMBER OF SPECIAL COLLECTIONS. EXHIBITIONS ARE A REGULAR FEATURE OF THE WATKINSON LIBRARY. THE LIBRARY ALSO OFFERS OPEN HOUSE PROGRAMS WITH SPEAKERS ON A VARIETY OF TOPICS. BOTH EXHIBITIONS AND OPEN HOUSES ARE OPEN TO THE PUBLIC.

SCHEDULE D, PART V, LINE 4:

THE COLLEGE'S ENDOWMENT FUNDS ARE USED TO PROVIDE FINANCIAL RESOURCES TO SUPPLEMENT COLLEGE OPERATING FUNDS AND OTHER RESTRICTED GIFTS FOR MANY PURPOSES AS DETERMINED BY DONORS SUCH AS CLASSROOMS, INFORMATION TECHNOLOGY, RESEARCH MATERIALS, BUILDINGS, FINANCIAL AID AND ATHLETIC FACILITIES.

Part XIII Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2:

THE FINANCIAL STATEMENTS DID NOT REPORT A FIN 48 LIABILITY.

SCHEDULE D, PART XI, LINE 4(B):

FINANCIAL AID RECLASS 65,066,880

PRINCIPAL DRAWDOWN RECLASS 432,590

RENT EXPENSE TO REVENUE (138, 169)

TRANSFER TO ENDOWMENT (4,091,049)

SCHEDULE D, PART XII, LINE 4(B):

FINANCIAL AID RECLASS 65,066,880

PRINCIPAL DRAWDOWN 432,590

(138, 169)RENT EXPENSE TO REVENUE

SCHEDULE E (Form 990)

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

20**21**

OMB No. 1545-0047

Open to Public Inspection

06-0646927

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

Employer identification number

TRUSTEES OF TRINITY COLLEGE, THE

YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?......... Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy on its primarily publicly accessible Internet homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II. 3 X SEE SUPPLEMENTAL PAGE Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff? Records documenting that scholarships and other financial assistance are awarded on a racially c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Χ Χ Copies of all material used by the organization or on its behalf to solicit contributions?....... If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Χ X Χ Employment of faculty or administrative staff?.... 5c 5d Χ 5e X 5f Use of facilities?..... Χ Χ h Other extracurricular activities?.... Χ If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. 6a Has the organization's right to such aid ever been revoked or suspended?........... Χ If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

Page

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, LINE 3:

TRINITY COLLEGE'S RACIALLY NONDISCRIMINATORY POLICY IS DISPLAYED ON THE COLLEGE'S HOMEPAGE IN THE CAMPUS CLIMATE INCIDENT RESPONSE TEAM SITE. IT ALSO APPEARS ON THE STUDENT LIFE SITE IN THE STUDENT HANDBOOK, AND IN THE HUMAN RESOURCES SITE AND FACULTY SITE IN THEIR RESPECTIVE EMPLOYEE AND FACULTY MANUALS.

TRINITY COLLEGE MEETS THE REQUIREMENTS OF SECTIONS 4.01 THROUGH 4.05 OF REV. PROC 75-50, COVERING RACIAL NONDISCRIMINATION, BECAUSE IT DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS FROM AROUND THE U.S. AND WORLD, ENROLLS STUDENTS OF RACIAL MINORITY GROUPS IN MEANINGFUL NUMBERS, AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS.

SCHEDULE E, LINE 6A:

TRINITY COLLEGE RECEIVED FUNDS FOR FINANCIAL AID FROM THE UNITED STATES DEPARTMENT OF EDUCATION.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Internal Revenue Service					nspection									
Name of the organization				Employer identific										
TRUSTEES OF TRINITY COLLE				06-06469										
Part I General Information of Form 990, Part IV, line 14		Outside the	United States. Comple	ete if the organization a	inswered "Yes" or									
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and														
	other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?													
award the grants or assistance?	and the grante of decoration.													
2 For grantmakers. Describe in outside the United States.	Part V the org	anization's pro	ocedures for monitoring t	the use of its grants an	d other assistance									
3 Activities per Region. (The follo	wing Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)										
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region									
(1) SUB-SAHARAN AFRICA	1	1	PROGRAM SERVICES	STUDY ABROAD	18,072									
(2) EUROPE	2	5	PROGRAM SERVICES	STUDY ABROAD	1,630,198									
(3) CENTRAL AMERICA/CARIBBEAN	1	NONE	PROGRAM SERVICES	STUDY ABROAD	131,731.									
600														
(4) EAST ASIA AND THE PACIFIC	NONE	NONE	GRANTMAKING	STUDY ABROAD GRANTS	74,508									
(5) EUROPE	NONE	NONE	GRANTMAKING	STUDY ABROAD GRANTS	2,423,937.									
(6) MIDDLE EAST AND NORTH AFRICA	NONE	NONE	GRANTMAKING	STUDY ABROAD GRANTS	61,618.									
(7) SOUTH AMERICA	NONE	NONE	GRANTMAKING	STUDY ABROAD GRNATS	185,795									
(8) CENTRAL AMERICA/CARIBBEAN	NONE	NONE	INVESTMENTS		118,385,494.									
(9) EUROPE	NONE	NONE	INVESTMENTS		7,626,372.									
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														
(17)														
3a Subtotal	4	6.			130,537,725.									

c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 1E1274 1.000 56801N II509

Total from continuation sheets to Part I

V21-7.15

Schedule F (Form 990) 2021

130,537,725.

Schedule F (Form 990) 2021 Page 2

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed

101	(15)	(14)	(13)	(12)	(11)	(10)	(9)	(8)	3	(6)	(5)	(4)	(3)	(2)	(1)	_
	757 7							*						- 6	ole in the second	(a) Name of organization
				4=												(b) IRS code section and EIN (if applicable)
																(c) Region
							17									(d) Purpose of grant
																(e) Amount of cash grant
																(f) Manner of cash disbursement
																(g) Amount of noncash assistance
																(h) Description of noncash assistance
																(i) Method of valuation (book, FMV, appraisal, other)

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax

Schedule F (Form 990) 2021

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orm 990) 2021 TRUSTEES OF TRINITY COLLEGE, THE 06-0646927 Page 3

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

ait iii cail be aubilcated ii audilioriai space is fieedeu.	illoriai space is rieeded.						
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) GRANTS AND SCHOLARSHIPS FOR STUDENTS	EAST ASIA/PACIFIC	2	74,508	ON ACCOUNT			
(2) GRANTS AND SCHOLARSHIPS FOR STUDENTS	EUROPE/ICELAND/GREENLAND	92	2,423,937	ON ACCOUNT			
(3) GRANTS AND SCHOLARSHIPS FOR STUDENTS	SOUTH AMERICA	6	185,795.	ON ACCOUNT			
(4) GRANTS AND SCHOLARSHIPS FOR STUDENTS	MIDDLE EAST/NORTH AFRICA	2	61,618.	ON ACCOUNT			
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

40

Part	Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990).	Yes X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes X No

Schedule F (Form 990) 2021

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, COLUMN F:

ACTIVITIES OUTSIDE THE U.S. TOTAL EXPENDITURES IN THE REGION - THE COLLEGE TRACKS EXPENSES FOR ACTIVITIES IN EACH REGION USING A UNIQUE DEPARTMENT ACCOUNT NUMBER FOR EACH REGION ON THE GENERAL LEDGER.

GRANTS MADE IN THE REGION - THE COLLEGE FINANICAL AID OFFICE DETERMINES

ELIGIBILITY FOR FINANCIAL AID AWARDED TO STUDENTS STUDYING OUTSIDE THE US

IN BOTH TRINITY COLLEGE AND OTHER PROGRAMS. THE FINANCIAL AID IS POSTED

ON THE STUDENT ACCOUNTS RECEIVABLE TO COVER PROGRAM COSTS OR TRANSFERS OF

FINANCIAL AID TO OTHER PROGRAMS.

SCHEDULE I (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Department of the Treasury Internal Revenue Service Employer identification number

TRUSTEES OF TRINITY COLLEGE, THE						06-0646927	
Part General Information on Grants and Assistance	Assistance	е					
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantee	bstantiate th	e amount of the	grants or assista	nce, the grantees'	deligibility for the grants or assistance, and	or assistance, and]
the selection criteria used to award the grants or assistance?	or assistanc	ю?					× Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ures for mon	nitoring the use	of grant funds in th	e United States.			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Con	mestic Or	ganizations an	nd Domestic Gov	ernments. Con	mplete if the organization answered "Yes" on Form 990,	ation answered "Ye	s" on Form 990,
0	at received	more than \$5,	,000. Part II can	be duplicated if	additional space is needed.	eeded.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table .	jovernment o	organizations lis	sted in the line 1 ta			• • • • • • • •	
3 Enter total number of other organizations listed in the line 1 table.	ed in the line	1 table		* * (*)		••••••	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ons for Form 9)90.				Sch	Schedule I (Form 990) 2021

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Part IV	7	ര	σ ι	4	ω	2	1 GRANTS P	
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column information.							1 GRANTS AND SCHOLARSHIPS FOR STUDENTS	(a) Type of grant or assistance
nformation re							1,996	(b) Number of recipients
quired in Part I,							62,321,022.	(c) Amount of cash grant
line 2, Part III, c								(d) Amount of non-cash assistance
column (b); and any c								(e) Method of valuation (book, FMV, appraisal, other)
(b); and any other additional								(f) Description of non-cash assistance

PART I, LINE 2 - GRANTS AND ALLOCATIONS:

APPROXIMATELY 64 PERCENT OF TRINITY COLLEGE UNDERGRADUATES ARE RECEIVING

ASSISTANCE FROM THE COLLEGE, FEDERAL OR STATE FUNDS. GRANTS AND

SCHOLARSHIPS ARE AWARDED ON THE BASIS OF FINANCIAL NEED AND ACADEMIC

ACHIEVEMENT. THE COLLEGE'S FINANCIAL AID OFFICE MONITORS THE DISBURSEMENT

OF FINANCIAL AID.

SCHEDULE I, PART III: THE CASH GRANT INCLUDES CREDITS ON STUDENT

ACCOUNTS.

Schedule I (Form 990) (2021)

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF TRINITY COLLEGE, THE

Employer identification number

06-0646927

Par	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments			
	Discretionary spending account X Personal services (such as maid, chauffeur, chef)			
b				
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		X
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			-11
_	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	Х	
		_	Λ	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4a 4b	X	Δ.
C	Participate in or receive payment from an equity-based compensation arrangement?	4c	Λ	Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		^
	is tes to any of lines 44-0, list the persons and provide the applicable amounts for each kern in Fait III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
3	compensation contingent on the revenues of:			
-	The organization?	E.	- 1	v
b	Any related organization?	5a	_	X
D	If "Yes" on line 5a or 5b, describe in Part III.	5b		Λ
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
U	compensation contingent on the net earnings of:			
а	The organization?	6.0		v
a b	Any related organization?	6a	-	X
D	If "Yes" on line 6a or 6b, describe in Part III.	6b		X
_				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	,	17	
0	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
•	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?			
	TARRESTERNIS SECTION 3.3 4M30-DHORE proposed to be at a continuous selection and in the proposed selection and a selection of the selection of			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

individual. Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that

16		15		14		13		12		1		10 ASST V P .	CHRISTI	9 SR. DIRECT	CHRISTO	8 PROFESSOR	DAVARIAN	7 VP DIVERS	ANITA D	6 VP ADVANCEMENT	MICHAEL	5 VP ACADEM	SONIA C	4 VP ST AFF	JOSEPH	3 VP FINANCE	DANNY HITCHELL	2 GENERAL CO	DICKENS	1 PRESIDENT	JOANNE	c	
												10 ASST V P - COLLEGE ADVANCEMENT	CHRISTINA SALVON POSNI	SR. DIRECTOR, PRINCIPAL GIFTS	CHRISTOPHER R. FRENCH	PROFESSOR OF AMERICAN STUDIES	N L. BALDWIN	VP DIVERSITY EQUITY&INCLUSION	DAVIS	EMENT	CASEY	VP ACADEMIC AFFAIRS AND DEAN	CARDENAS	VP ST AFFAIRS, DEAN CAMPUS LIFE	DICHRISTINA		ITCHELL	GENERAL COUNSEL, SECRETARY CLG	MATHIEU		BERGER-SWEENEY	(A) Name and Title	
3	3	€	3	3	Ξ	3	Ξ	3	Ξ	3	Ξ	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	9		
												NONE	173,262.	NONE	169,604.	NONE	203,500.	NONE	220,575.	NONE	342,394.	NONE	293,657.	NONE	251,478.	NONE	342,429.	NONE	276,047.	NONE	594,654.	(i) Base compensation	(B) Breakdown of W-2 a
												NONE	40,000.	NONE	40,000.	NONE	NONE	NONE	20,000.	NONE	NONE	NONE	25,000.	NONE	25,000.	NONE	NONE	NONE	NONE	NONE	NONE	(ii) Bonus & incentive compensation	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation
												NONE	NONE	NONE	NONE	NONE	1,250.	NONE	30,105.	NONE	30,913.	NONE	150.	NONE	NONE	NONE	21,246.	NONE	NONE	NONE	94,568.	(iii) Other reportable compensation	099-NEC compensation
												NONE	16,615.	NONE	17,126.	NONE	19,539	NONE	21,146.	NONE	33,122.	NONE	28,167.	NONE	24,969.	NONE	34,275.	NONE	27,012.	NONE	250,493.	other deferred compensation	(C) Retirement and
												NONE	1,418.	NONE	27,628.	NONE	1,720.	NONE	291.	NONE	378.	NONE	27,757.	NONE	45,720.	NONE	27,763.	NONE	26,038.	NONE	86,754.	benefits	(D) Nontaxable
												HONE	231,295.	NONE	254,358.	NONE	226,009	NONE	292,117.	NONE	406,		374,731.	NONE	347,167.	NONE	425,713.	NONE	329,097.	NONE	1,026,469.	(B)(i)-(D)	(E) Total of columns
												NONE		NONE	NONE			NONE			5,	NONE	150.	NONE			6, 483.	NONE	NONE	NONE	40,460.	in column (B) reported as deferred on prior Form 990	(F) Compensation

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 1A:

REVIEWED AND APPROVED BY THE BOARD. APPROVED BY THE PRESIDENT. THE TRAVEL EXPENSES OF THE PRESIDENT ARE COMPENSATION. TRAVEL EXPENSES OF THE STRICTLY FOR BUSINESS PURPOSES. THEREFORE, IT IS NOT TREATED AS TAXABLE FUNDRAISING EVENTS. THIS TRAVEL IS FOR THE BENEFIT OF THE COLLEGE AND IS PRESIDENT ADVANCEMENT OCCASIONALLY TRAVEL WITH THEM TO PARTICIPATE IN TRAVEL FOR COMPANIONS - THE SPOUSES OF THE PRESIDENT AND THE VICE VICE PRESIDENT ARE REVIEWED AND

ALLOWANCE WHICH IS TREATED AS TAXABLE AND INCLUDED IN PART II, COLUMN PART II, COLUMN (D). THE VICE PRESIDENT ADVANCEMENT RECEIVES A HOUSING THE CONVENIENCE OF THE EMPLOYER. THE VALUE OF THE COLLEGE AND THE DEAN OF CAMPUS LIFE AS A CONDITION OF EMPLOYMENT FOR HOUSING ALLOWANCE - ON CAMPUS HOUSING IS PROVIDED FOR THE PRESIDENT OF (B) (III). THE HOUSING IS INCLUDED IN

SOCIAL CLUB DUES OR INITIATION FEES -A MEMBERSHIP IN A SOCIAL CLUB IS

Provide the information, explanation, or descriptions required for Part I, lines 1a, for any additional information. 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part

PRESIDENT IDENTIFIES AND PAYS FOR ANY PERSONAL USE OF THE SOCIAL CLUB. PROVIDED FOR THE PRESIDENT, AND IS USED FOR FUNDRAISING ACTIVITIES. THE

INCLUDED IN SCHEDULE J, PART II, COLUMN (B) (III). TO THE PRESIDENT. THE VALUE OF THESE SERVICES ARE TREATED AS TAXABLE AND CONVENIENCE OF THE EMPLOYER, CERTAIN HOUSEKEEPING SERVICES WERE PERSONAL SERVICES - IN CONNECTION WITH THE HOUSING PROVIDED FOR PROVIDED

SCHEDULE J, PART I, LINE 1, THE ORGANIZATION PROVIDES PURSUANT TO ITS RECEIVING THE BENEFIT. POLICIES AND/OR THE TERMS SCHEDULE J, PART I, LINE 1B: OH THE EMPLOYMENT CONTRACT OF THE INDIVIDUAL IN CONNECTION WITH THE BENEFITS DISCLOSED ON

SCHEDULE J, PART I, LINE 4B:

VEST THE EARLIEST OF (1) AGREED UPON DATE; (2) DEATH; (3) DISABILITY; OR PRESIDENT IS ENTITLED PURSUANT TO THE TERMS TO CERTAIN DEFERRED COMPENSATION BENEFITS WHICH OF A SECTION 457(F) DEFERRED COMPENSATION PLAN, THE

for any additional information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part

\$222,943 WAS MADE IN 2021 AND IS INCLUDED IN SCHEDULE J, (4) INVOLUNTARY TERMINATION OF EMPLOYMENT FROM THE COLLEGE. A CREDIT OF PART II, COLUMN

PRESIDENT. THE AMOUNTS PAID ARE REFLECTED IN SCHEDULE J, PART II, COLUMN (C). IN 2021, AMOUNTS UNDER THE PLAN BECAME VESTED AND WERE PAID TO THE

(B) III.

VP FINANCE. \$6,483 WAS MADE IN 2021 AND IS INCLUDED IN SCHEDULE J, VEST THE EARLIEST OF (1) AGREED UPON DATE; (2) DEATH; (3) DISABILITY; OR VP FINANCE IS ENTITLED TO CERTAIN DEFERRED COMPENSATION BENEFITS WHICH PURSUANT TO THE TERMS OF A SECTION 457(F) DEFERRED COMPENSATION PLAN, THE (C). IN 2021, AMOUNTS UNDER THE PLAN BECAME VESTED AND WERE PAID TO THE (4) INVOLUNTARY TERMINATION OF EMPLOYMENT FROM THE COLLEGE. A CREDIT OF THE AMOUNTS PAID ARE REFLECTED IN SCHEDULE J, PART II, COLUMN PART II, COLUMN

VP ACADEMIC AFFAIRS IS ENTITLED TO CERTAIN DEFERRED COMPENSATION BENEFITS PURSUANT TO THE TERMS OF A SECTION 457(F) DEFERRED COMPENSATION PLAN, THE

(B) III.

WHICH VEST THE EARLIEST OF (1) AGREED UPON DATE; (2) DEATH; (3)

for any additional information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part

DISABILITY; OR (4) INVOLUNTARY TERMINATION OF EMPLOYMENT FROM THE

COLLEGE. A CREDIT OF \$375 WAS MADE IN 2021 AND IS INCLUDED IN SCHEDULE J, WERE PAID TO THE PART II, COLUMN (C). IN 2021, AMOUNTS UNDER THE PLAN BECAME VESTED AND VP ACADEMIC AFFAIRS. THE AMOUNTS PAID ARE REFLECTED IN

SCHEDULE J,

PART II, COLUMN (B) III.

SCHEDULE J, PART II, COLUMN (B) III. WERE PAID TO THE J, PART II, COLUMN (C). IN 2021, AMOUNTS UNDER THE PLAN BECAME VESTED AND DISABILITY; OR (4) INVOLUNTARY TERMINATION OF EMPLOYMENT FROM THE COLLEGE. A CREDIT OF \$5,330 WAS MADE IN 2021 AND IS INCLUDED IN SCHEDULE WHICH VEST THE EARLIEST OF VP ADVANCEMENT IS ENTITLED TO CERTAIN DEFERRED COMPENSATION BENEFITS PURSUANT TO THE TERMS VP ADVANCEMENT. THE AMOUNTS PAID ARE REFLECTED IN OF A SECTION 457(F) DEFERRED COMPENSATION PLAN, (1) AGREED UPON DATE; (2) DEATH; (3)

2

Schedule J (Form 990) 2021

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 7:

TRINITY COLLEGE PROVIDES DISCRETIONARY BONUSES AND/OR INCENTIVE

COMPENSATION PAYMENTS TO ELIGIBLE EMPLOYEES. BONUSES ARE REFLECTED IN

SCHEDULE J, PART II, COLUMN B(II).

JSA

1E1505 1.000

7 7

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Supplemental Information on Tax-Exempt Bonds

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information

OMB No. 1545-0047

20**21**Open to Public

Employer identification number

C CONN HEALTH & ED FAC AUTH - SERIES Q B CONN HEALTH & ED FAC AUTH - SERIES N D CONN HEALTH & ED FAC AUTH - SERIES R A CONN HEALTH & ED FAC AUTH - SERIES L TRUSTEES OF TRINITY COLLEGE, **Bond Issues** (a) Issuer name HHE 06-0806186 06-0806186 06-0806186 06-0806186 (b) Issuer EIN 20775DHF2 000000000 0000000000 20774UG82 (c) CUSIP # (d) Date issued 06/29/2020 04/26/2017 07/15/2014 08/05/2008 (e) Issue price 51,100,000. 22,535,000. 59,245,776. REFINANCE CHEFA M-2010 CHEFA 0-201 15,345,000. REFIN. CHEFA J-2007, REFINANCE CHEFA I -REFIN. CHEFA H-2004, CHEFA E-1996 (f) Description of purpose 2005 CHEFA G-2001 Yes (g) Defeased 06-0646927 N_O × Yes No (h) On behalf of issuer (i) Pooled financing Yes No ×

Part II	till Proceeds								
		Þ		œ		0		0	
_	Amount of bonds retired	6,670	0,000.	14,7	4,710,347.	30,00	30,000,000.		
2	Amount of bonds legally defeased								
ယ	Total proceeds of issue	15,345	5,000.	22,5	535,000.	51,10	100,000.	59, 24	5.776
4	Gross proceeds in reserve funds								
S1	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds	269	9,841.	4	424,978.	26	64,049.	833	3,605
8	Credit enhancement from proceeds	37	•				П		
9	Working capital expenditures from proceeds		1						
10	Capital expenditures from proceeds								
11	Other spent proceeds	15,038	8,100.	22,1	110,022	50,835	35,951.	57.150	0.716.
12	Other unspent proceeds				- 1	- CP	- 1	1,26	4
13	Year of substantial completion								İ
		Yes	N _o	Yes	N 0	Yes	N _o	Yes	Z 0
14	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,								
	if issued prior to 2018, a current refunding issue)?	×		×		×		×	
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if								
	issued prior to 2018, an advance refunding issue)?		×		×		×		×
16	Has the final allocation of proceeds been made?	×		×				×	
17	Does the organization maintain adequate books and records to support the								
	final allocation of proceeds?	×		×		×		×	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

у

Schedule K (Form 990) 2021	hedule K (Fo	Scl						
×			×		×		×	3 Is the bond issue a variable rate issue?
								performed
								If "Yes" to line 2c, provide in Part VI the date the rebate computation was
×		×		×		×		c No rebate due?
	×		×		×		×	b Exception to rebate?
×		×		×		×		a Rebate not due yet?
								2 If "No" to line 1, did the following apply?
×		×		×		×		Penalty in Lieu of Arbitrage Rebate?
N _o	Yes	No	Yes	No	Yes	No	Yes	1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and
0	_	.,	0	-	В		A	
								Part IV Arbitrage
	×		×		×		×	requirements under Regulations sections 1.141-12 and 1.145-2?
								9 Has the organization established written procedures to ensure that all
								c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?
%		%		%		%		disposed of
								b If "Yes" to line 8a, enter the percentage of bond-financed property sold or
×						×		8a Has there been a sale or disposition of any of the bond-financed properly to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?
×						×		7 Does the bond issue meet the private security or payment test?
%		%		%		%		6 Total of lines 4 and 5
%		%		%		%		another section 501(c)(3) organization, or a state or local government
								result of unrelated trade or business activity carried on by your organization,
								5 Enter the percentage of financed property used in a private business use as a
%		%		%		%		4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶
								d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?
×						×		bond-financed property?
								c Are there any research agreements that may result in private business use of
								b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?
×						×		business use of bond-financed property?
0.0								contracts that may result in
×						×		bond-financed property?
25						\$		Willow Ownion property interfered by an exemption or the second s
× o	Yes	No.	Yes	No	Yes	< No	Yes	
					u u		\	
						BONDS	TAX-EXEMPT	Private Business Use
Page 2] $\widehat{\exists}$

			ons,	see instructions.		is on Sche	question	Part VI Supplemental Information. Provide additional information for responses to questions on schedule K.
	>		>				>	٦
	<		<		<		<	annicable regulations?
								untary closing agreement
								of federal tax requirements are timely identified and corrected through the
No	Yes	N _o	Yes	N _o	Yes	No	Yes	Has the organization established written procedures to ensure that violations
	D		C		В	P		
								Frocedures to Undertake Corrective Action
	×		×		×		×]
					;			The digalization established written procedures to monitor the
×		>		>		>		where any gross proceeds invested beyond an available temporary period?
				;		:		5
								- 1
								Term of GIC
								b Name of provider
×		×		×		×		5a Were gross proceeds invested in a guaranteed investment contract (GlC)?
		×		×				e Was the hedge terminated?
			×		×			d Was the hedge superintegrated?
		9.000		13.000				
		NA O	CITIZENS BANK	-11	PEOPLE'S UN			
2				- 1				- 1
×			×		×	×		hedge with respect to the hand issue?
No	Yes	8	Yes	N _o	Yes	No	Yes	4a Has the organization or the governmental issuer entered into a qualified
-	D		C		В	A		
						I BONDS	TAX-EXEMPT BONDS	Part IV Arbitrage (continued)

FORM 990, SCHEDULE K, PART III

TRINITY COLLEGE HAS CONDUCTED AN EXTENSIVE ANALYSIS OF ALL ACTIVITIES CONDUCTED WITHIN ITS BOND-FINANCED FACILITIES AND HAS DETERMINED THAT THERE IS NO PRIVATE BUSINESS USE.

JSA 1E1511 1.000

SCHEDULE K (Form 990)

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Open to Public

Attach to Form 990.

Department of the Treasury Name of the organization Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

17 16 4 ⇉ റ $\boldsymbol{\varpi}$ TRUSTEES OF TRINITY COLLEGE, 5 3 12 10 Part II A CONN HEALTH & ED FAC AUTH - SERIES S 9 œ 7 6 Ç ယ N Capitalized interest from proceeds............... Does the organization maintain adequate books and records to issued prior to 2018, an advance refunding issue)?........... Were the bonds issued as part of a refunding issue of taxable bonds (or, if Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, Proceeds **Bond Issues** (a) Issuer name THE 06-0806186 (b) Issuer EIN (c) CUSIP# 20775DMS8 support the (d) Date issued 07/27/2021 Yes \times \times 27,737,371 31,068,011 61,850,879 (e) Issue price 2,330,618 61,850,879. Þ 714,879 S O \times REFIN \$30M-CHEFA Q,\$30M-CONSTRUCTI Yes (f) Description of purpose W N 0 Yes റ (g) Defeased Yes Z 0 06-0646927 S 0 Yes No (h) On behalf of issuer Yes U (i) Pooled financing Yes No <u>z</u>

JSA 1E1295 1,000

Schedule K (Form 990) 2021

								performed
								If "Yes" to line 2c, provide in Part VI the date the rebate computation was
						×		c No rebate due?
						Q	×	b Exception to rebate?
						×		a Rebate not due yet?
								2 If "No" to line 1, did the following apply?
						×		
N _o	Yes	No	Yes	No	Yes	No	Yes	1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and
0		`'	C		B		Α	
								Part IV Arbitrage
							×	requirements under Regulations sections 1.141-12 and 1.145-2?
								Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the
								c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations
		%		%		%		disposed of
								b If "Yes" to line 8a, enter the percentage of bond-financed property sold or
						×		nongovernmental person other than a 501(c)(3) organization since the bonds were issued?
								8a Has there been a sale or disposition of any of the bond-financed property to a
						×		the private security or payment test?.
		%		%		%		6 Total of lines 4 and 5
		%		%		%		another section 501(c)(3) organization, or a state or local government
								result of unrelated trade or business activity carried on by your organization,
								percentage of financed property use
		%		%		%		other than a section 501(c)(3) organization or a state or local government ▶
								4 Enter the percentage of financed property used in a private business use by entities
								outside counsel to review any research agreements relating to the financed property?
						×		officer b
						4		c Are there any research agreements that may result in private business use of
								counsel to review any management or service contracts relating to the financed property?
								b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside
						×		business use of bond-financed property?
								contracts that may result in
						×		bond-financed property?
								And there are least agreement that may result in which business are
N O	Yes	No	Yes	No	Yes	× 8	Yes	글
		ľ			u u		 	
'						POINTO	TANTENET	Titate Business 636
						RON NON	CHMENEL	Private Business Use

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					12			
			OI's.	See Ilistructions.	dule N. Se	s on ocue	question	Tall VI Suppliemental information. Floride additional information for responses to questions of schedule N.
	-			inote oti	A CO	Coho	×	٦
							4	reement program it seit-temediation isht availa
								of federal tax requirements are timely identified and corrected through the
No	Yes	No	Yes	No	Yes	No	Yes	Has the organization established written procedures to ensure that violations
	0		C				A	
								Part V Procedures To Undertake Corrective Action
							×	uire
								7 Has the organization established written procedures to monitor the
						×		6 Were any gross proceeds invested beyond an available temporary period?
								d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?
								c Term of GIC
								b Name of provider
						×		5a Were gross proceeds invested in a guaranteed investment contract (GIC)?
								e Was the hedge terminated?
								d Was the hedge superintegrated?
								c Term of hedge
								b Name of provider
						×		hedge with respect to the bond issue?
N O	Yes	Š	Yes	S O	Yes	No	Yes	4a Has the organization or the governmental issuer entered into a qualified
	0		C		œ		P	
						BONDS	TAX-EXEMPT BONDS	Part IV Arbitrage (continued) TAX

Page 4

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF TRINITY COLLEGE, THE

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

06-0646927

Par	Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of dete noncash contribution		
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded		104	3,565,387.	HIGH-LOW AVG		
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
	or trust interests					_	
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
4.4	structures						
14	Qualified conservation						
15	contribution - Other						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ▶(SEE SUPP PAGE)		0	784,313.			
26	Other ►()						
27	Other ►()						
	Other ►(
29	Number of Forms 8283 received	by the org	anization during the tax y	ear for contributions for			
	which the organization completed F	Form 8283,	Part V, Donee Acknowledge	ement	29		
					<u></u>	Yes	No
30a	During the year, did the organizat						
	28, that it must hold for at least the	-					-
	to be used for exempt purposes for		olding period?		30a		X
b	If "Yes," describe the arrangement i						
31	Does the organization have a			-			
	contributions?					X	
32a	Does the organization hire or use		•	•			
	contributions?	* * * ****			32a	-	X
	If "Yes," describe in Part II.						
33	If the organization didn't report an describe in Part II.	amount in c	olumn (c) for a type of pro	perty for which column (a)) is checked,		

Part II Supple

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, COLUMN B:

THE COLLEGE IS REPORTING THE NUMBER OF CONTRIBUTIONS.

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, Part II or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I				
DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
FINE ART PHOTOG TRINITY EVENT A DORMITORY FURNI	X X X X	7 1 1	674,150. 9,163. 101,000.	APPRAISALS PRO RECEIPTS PROVI RECEIPT PROVID
TOTALS		9.	784,313.	

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization

Employer identification number

06-0646927

TRUSTEES OF TRINITY COLLEGE, THE

FORM 990, PART I, LINE 1 & PART III, LINE 1:

TRINITY COLLEGE'S MISSION IS TO PROVIDE EXCELLENCE IN LIBERAL ARTS EDUCATION WITH EMPHASIS ON MAINTAINING AN OUTSTANDING FACULTY, RIGOROUS CURRICULUM, TALENTED AND MOTIVATED STUDENT BODY AND AN ATTRACTIVE, SUPPORTIVE AND SECURE CAMPUS COMMUNITY.

FORM 990, PART VI, LINE 11:

TRINITY COLLEGE PREPARES THE RETURN FOR REVIEW BY AN OUTSIDE PAID PREPARER AND SENIOR MANAGEMENT. THE BOARD OF TRUSTEES AUDIT COMMITTEE REVIEWS FORM 990. A FULL COPY OF FORM 990 IS DISTRIBUTED TO ALL TRINITY COLLEGE TRUSTEES BEFORE IT IS FILED. THE RETURN IS SIGNED BY THE AVP FINANCE AND THE PAID PREPARER.

FORM 990, PART VI, LINE 12C:

THE COLLEGE DISTRIBUTES THE CONFLICT OF INTEREST POLICY AND A RELATED SURVEY TO ALL TRUSTEES, OFFICERS, DIVISION HEADS, DIRECTORS AND MANAGERS. THE SURVEY REQUIRES DISCLOSURE OF ALL RELATED PARTY TRANSACTIONS. THE AUDIT COMMITTEE REVIEWS THIS INFORMATION AND DETERMINES IF RESTRICTIONS SHOULD BE IMPOSED ON INDIVIDUALS WITH POTENTIAL CONFLICTS.

FORM 990, PART VI, LINES 15A & 15B:

ANNUALLY, THE COMPENSATION COMMITTEE OF THE COLLEGE REVIEWS AND APPROVES COMPENSATION FOR THE PRESIDENT, OFFICERS AND KEY EMPLOYEES. IN DETERMINING COMPENSATION LEVELS, THE COMMITTEE USES INDEPENDENT SALARY GUIDES AND BUDGETS. THE COMMITTEE APPROVES THE COMPENSATION AND DOCUMENTS ITS PROCESS.

FORM 990 PART VI, LINE 18:

THE TRINITY COLLEGE FORM 990 IS AVAILABLE THROUGH GUIDESTAR.ORG.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2021
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

TRUSTEES OF TRINITY COLLEGE, THE

06-0646927

FORM 990, PART VI, LINE 19:

THE ACCOUNTING SERVICES WEB SITE INCLUDES ALL GOVERNING DOCUMENTS,

CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS.

Name of the organization		Employer identification number
TRUSTEES OF TRINITY COLLEGE,	THE	06-0646927

FORM	990,	PART	III,	LINE	4 D	-	OTHER	PROGRAM	SERVICES
------	------	------	------	------	-----	---	-------	---------	----------

DESCRIPTION		GRANTS	EXPENSES	REVENUE
STUDENT SERVICES		NONE	18,025,618.	NONE
INSTITUTIONAL SUPPORT		NONE	4,382,604.	NONE
PUBLIC SERVICE		NONE	1,663,904.	NONE
	TOTALS	NONE	24,072,126.	NONE

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Name of the organization		Employer identification number
TRUSTEES OF TRINITY COLLEGE,	THE	06-0646927

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
ABM INDUSTRY GROUPS LLC 1350 EUCLID AVENUE		
CLEVELAND, OH 44115	FACILITY SERVICES	14,059,336.
CHARTWELLS		
PO BOX 91337		
CHICAGO, IL 60693-1337	FOOD SERVICES	9,342,444.
CRESCENT STREET AT TRINITY COLLEGE LLC		
199 WEST ROAD SUITE 101		
PLEASANT VALLEY, NY 12569	RESIDENTIAL	4,156,560.
CLINICAL RESEARCH SEQUENCING PLATFRM LLC		
415 MAIN STREET		
CAMBRIDGE, MA 02142	MEDICAL TESTING	1,533,439.
DANT CLAYTON CORPORATION		
1500 BERNHEIM LANE		
LOUISVILLE, KY 40210	GRANDSTAND DESIGN	1,367,916.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public

Employer identification number

Inspection

6) (5) 3 Part II (6) (5) (3) (2) 3 Part I TRUSTEES OF TRINITY COLLEGE, (3) (2) 4 3 4 **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Name, address, and EIN of related organization (a)
Name, address, and EIN (if applicable) of disregarded entity THE Primary activity 9 (b) Primary activity Legal domicile (state or foreign country) <u>ි</u> (c)
Legal domicile (state or foreign country) Exempl Code section (if section 501(c)(3)) Public charity status (d) Total income (e) End-of-year assets Direct controlling 06-0646927 (g) Section 512(b)(13) controlled Direct controlling Yes entity entity? ٥ ٥

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2021

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

				CONTRACTOR OF THE PROPERTY OF	THE PERSON NAMED IN CO.					
(a) Name, address, and EIN of related organization	· (b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproportonale allocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
		,,					Yes No		Yes No	
(1) ACADIAN INTRNTL EXT PLUS EQUIT										
260 FRANKLIN STREET BOSTON, MA	INVESTMENT	MA	TRINITY	EXCLUDED FROM TAX	3,844,127.	12,839,133.	×	NONE		61.3265
(2)										
(3)	110									
(4)										
ì										
(5)										
(6)				9						
(7)										
			,							

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) (h) (i) Share of Percentage 512(b)(13) controlled entity?	(h) Percentage ownership	(i) Section \$12(b)(13) sontrolled entity?
							~	es No
(1) POOLED INCOME FUND								
	SUPPORT	CT	N/A	TRUST				
(2) CHARITABLE REMAINDER UNITRUSTS (19)								
	SUPPORT	CT	N/A	TRUST				
(3)								
(4)								
2.4								
(5)								
(6)								
(7)								

					(4)
					(3)
					(2)
					(1)
determining involved	(d) Method of determining amount involved	(c) Amount involved	(b) Transaction type (a-s)	(a) Name of related organization	
ľ	thres	tionships and	line, including	s for information on who must complete	ΙI
	1s 1			Other transfer of cash or property to related organization(s)	"
×	19			Reimbursement paid by related organization(s) for expenses	م تر
	1 _p			Reimbursement paid to related organization(s) for expenses	0
×	10	* * * * * * * * * * * * * * * * * * * *		Sharing of paid employees with related organization(s)	o 5
	: : : :			Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	n S
× >				Performance of services or membership or fundraising solicitations for related organization(s)	3 ⁻
	: : : : :			Lease of facilities, equipment, or other assets from related organization(s)	· ×
×				Lease of facilities, equipment, or other assets to related organization(s)	
				* * * * ****** * * *	
	=			Purchase of assets from related organization(s).	
× ×	1 _f			Dividends from related organization(s)	o →
O	le			Loans or loan guarantees by related organization(s)	e
	1d			Loans or loan guarantees to or for related organization(s)	d L
×	16 T			Gift, grant, or capital contribution from related organization(s)	
	15 6			Receipt of (i) interest, (ii) annuities, (iii) royaities, or (iv) rent from a controlled entity	Б В
<	<u>.</u>	ted organizations listed in Parts II-IV?	related organizations	During the tax year, did the organization engage in any of the following transactions with one or more rela	-
Yes No	ا آ			Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	Note:
		Form 990, Part IV, line 34, 35b, or 36,	on	VI Transactions With Related Organizations. Complete if the organization answered "Yes"	Part V
Page 3		06-0646927		Schedule R (Form 990) 2021 TRUSTEES OF TRINITY COLLEGE, THE	Schedule

(6)

(5)

Schedule R (Form 990) 2021

Part VI

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

or group of or			9		000	o inpose				
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under organizati	(e) Are all partners section 501(c)(3) organizations?	Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
			sections 512 - 514)	Yes No			Yes No		Yes No	
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
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(12)			6				*			
(13)										
(14)										
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Provide additional information for responses to questions on Schedule R. See instructions.

PART IV, LINE 3, COLUMN (C)

THE TRUSTS ARE DOMICILED IN CT AND THE FOLLOWING STATES - VA, NY, MD, AND

FL.